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| Subject: Audit Committee                                                          |                                  | Sensitivity Classification:<br><b>CONFIDENTIAL</b> |             |

## A. Purposes

The primary purpose of the Audit Committee (the “Committee”) is to assist the MERALCO Board of Directors in fulfilling its oversight responsibilities for the financial reporting process, the system of internal control, the internal and external audit processes, and compliance with laws and regulations.

## B. Authority

The Committee shall have the authority, duties and responsibilities as set out herein and such other duties and powers as may be delegated to the Committee by the Board.

In the performance of its duties and responsibilities, the Committee is empowered to:

- Have resources and authority appropriate to discharge its responsibilities as set out in this Charter, including the authority to engage external auditors for special audits, reviews, and other procedures and to obtain advice from the special counsel and other experts or consultants to assist in the conduct of an investigation, without need for Board approval;
- Seek any information it may require from any employee, director, agent, or advisor and all such persons will be directed to cooperate with the request made by the Committee;
- Meet separately with any Company officer, the Chief Audit Executive and/or the external auditors or outside counsel to discuss any matter that the Committee or any of the foregoing persons or firms believe should be discussed privately; and
- Resolve any disagreements between Management and the auditors regarding financial reporting.

## C. Duties and Responsibilities

To carry out its purposes, the Committee shall have the following duties and responsibilities.

1. With respect to the financial reporting process, disclosures, and internal control system,
  - 1.1 Advise Management and the external auditors that they are expected to provide to the Committee a timely analysis of significant/critical financial reporting issues and practices for their review particularly as they relate to the completeness, accuracy, and fairness of the quarterly and annual financial statements before submission to the Board with particular focus on the following matters:
    - a. any change(s) in accounting policies and practices;
    - b. compliance with accounting standards;
    - c. areas where a significant amount of judgment has been exercised and reasonableness of estimates and assumptions;
    - d. compliance with tax, legal and regulatory requirements;
    - e. any significant audit adjustments;

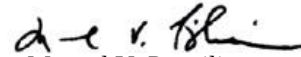
Reviewed By:

  
(Ret) CJ Artemio V. Panganiban  
Chairman, Audit Committee

Endorsed By:

  
Pedro E. Roxas  
Chairman, Nomination &  
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Approved By:

  
Manuel V. Pangilinan  
Chairman of the Board

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- f. impact of new accounting standards and interpretation; and
- g. the going concern assumptions and any qualifications.

- 1.2 Review with Management and the external auditors the results of the audit of the financial statements and evaluation of internal accounting controls, including any disagreements with Management, problems or difficulties encountered and any restrictions on the scope of external auditor's activities or access to requested information;
  - 1.3 Understand the scope of internal and external auditors' review of internal control over financial reporting, which review shall include the identification of material errors and fraud, and obtain reports on significant findings and recommendations, actions, and measures in case of error and fraud, together with Management's responses;
  - 1.4 Consider the effectiveness of the Company's internal control system, with Management's assurance that the Company's financial, operational, compliance and disclosure controls are adequate and effectively functioning, including information technology security and control;
  - 1.5 Review with Legal Counsel and Compliance Officer disclosures and presentation covering litigation, claims, contingencies, or other significant legal issues that materially impact the financial statements, if applicable;
  - 1.6 Receive an annual attestation from the Chairman of the Committee, President/Chief Executive Officer, and the Chief Audit Executive on the existence of an adequate and effective internal control system in the conduct of the Company's business;
  - 1.7 Obtain and consider any reports or communications submitted to the Committee by the external auditors; and,
  - 1.8 Review and approve the Management representation letter before submission to the external auditors.
2. With respect to the auditing process

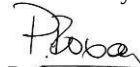
*Internal Auditor*

- 2.1 Recommend the appointment or replacement of the Internal Audit Head or Chief Audit Executive (CAE), who shall functionally report directly to the Committee, and ensure that Internal Audit shall be free from interference in determining its scope, performance of its work and in communicating its results;
- 2.2 Review and recommend the approval of the Internal Audit Charter (IA Charter) and subsequent revisions thereto, which formally defines the role of Internal Audit, and the annual audit plan as well as oversee the implementation of the IA Charter. This shall be consistent with the mandatory guidance of The Institute of Internal Auditor's International Professional Practices Framework, the scope, and nature of assurance and consulting services, as well as any changes in the financial, risk management, and governance processes of the organization. The audit plan should include the audit scope, resources, and budget necessary to implement the same and reflects the developments in the professional practice of internal auditing;

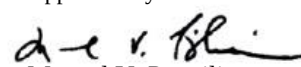
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Pedro E. Roxas  
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Manuel V. Pangilinan  
Chairman of the Board

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- 2.3 Review and approve any outsourcing of the internal audit function;
- 2.4 Advise the Chief Audit Executive that he or she is expected to provide to the Committee summaries of and, as appropriate, significant reports to Management prepared by the Internal Audit and shall monitor Management's responsiveness to Internal Audit's findings and recommendations;
- 2.5 Require the Chief Audit Executive to render to the Committee an annual report on Internal Audit's activities and performance relative to the audit plans and strategies approved by the Committee, which report shall include significant risk exposures and control issues, corporate governance issues and other matters requested by the Committee or the Board;
- 2.6 Require a statement from the Chief Audit Executive that the activities of Internal Audit are conducted in accordance with the International Professional Practices Framework (IPPF) which includes the Global Internal Audit Standards, Topical Requirements, and Global Guidance; if otherwise, a disclosure that Internal Audit has not yet fully achieved compliance with the IPPF.
- 2.7 Ensure that the internal auditors have free and full access to all the Company's records, properties, and personnel relevant to and required by its function and that the internal audit activity shall be free from interference in determining its scope, performing its work, and communicating its results subject to strict compliance with all applicable policies of MERALCO and all applicable laws and regulations; and,
- 2.8 Review and monitor Management's responsiveness to the Internal Audit's findings and recommendations through the implementation of agreed-upon remedial actions and measures;
- 2.9 Ensure that the Internal Audit activity has a quality assurance and improvement program and that the results of these periodic assessments are presented to the Audit Committee for the continuous improvement of the Internal Audit activity.

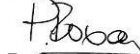
#### *External Auditor*

- 2.10 Review and evaluate procedures and criteria for the selection, appointment, annual performance evaluation, and if appropriate, the termination of services of the external auditors and recommend to the Board for approval, the appointment, reappointment, removal of the external auditors, duly accredited by the SEC, and ratified by the Shareholders. In case of removal of the external auditor, the reasons for removal or change should be disclosed to the regulators and the public through the company website and required disclosures;
- 2.11 Review the external auditors' proposed nature, scope, and fees of the audit prior to the commencement of the audit and ensure proper coordination of audit effort with Internal Audit;
- 2.12 Review disposition of the recommendations in the external auditor's Management letter and where applicable, ensure that Management is taking appropriate corrective actions;

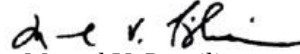
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(Ret) CJ Artemio V. Panganiban  
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Pedro E. Roxas  
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Manuel V. Pangilinan  
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- 2.13 Ensure that the external auditors have unrestricted access to all records, properties, and personnel to enable them to perform their audit function;
  - 2.14 Review and approve, in consultation with the Chief Finance Officer and Chief Audit Executive, all audit and non-audit services to be performed by the external auditors and the related fees to be paid for such services; and ensure that non-audit services, if allowed or approved, are disclosed in the Company's Annual Report and Annual Corporate Governance Report;
  - 2.15 Review and confirm the independence of the external auditors by obtaining statements from the auditors on relationships between the auditors and the Company (Statement of Independence) and evaluate any relationships or services disclosed in such Statement that may impact the objectivity, independence, or quality of services of the external auditors and take appropriate action in response to such Statement to satisfy itself of the external auditor's independence; and,
  - 2.16 Ensure that the external auditors or the lead audit partner of the external auditing firm assigned to the Company are changed or rotated once every five (5) years or as provided under applicable laws and regulations.
3. With respect to Compliance
    - 3.1 Monitor compliance and adherence by the Company with all applicable laws and regulations pursuant to which the Company conducts its operations and business activities;
    - 3.2 Obtain updates from Management and Company's Compliance Officer and/or Legal Counsel regarding compliance matters including breaches of laws and regulations, findings of any examinations by regulatory agencies and any auditor observations on a quarterly basis or more frequently, as necessary; and
    - 3.3 Review the process for communicating the codes of conduct to employee personnel and Management and for monitoring compliance with said codes of conduct.
  4. Other responsibilities
    - 4.1 Report its activities to the Board on a regular basis and make such recommendations with respect thereto and other matters as the Committee may deem necessary or appropriate;
    - 4.2 Conduct or authorize an investigation into any matter that falls within its scope of responsibilities;
    - 4.3 Develop related continuing education program for members of the Committee in coordination with the Nomination and Governance Committee;
    - 4.4 Review and assess the adequacy of this Charter annually, requesting Board approval for proposed changes, and ensure appropriate disclosure as may be required by law and regulation;

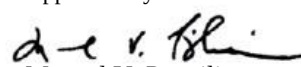
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- 4.5 Evaluate the Committee's performance on a regular basis; and
- 4.6 Perform other activities related to this Charter as requested by the Board of Directors.

#### **D. Members**

1. The Committee shall be composed of at least three (3) Board members, who shall preferably have accounting and finance backgrounds, two of whom shall be Independent Directors and another with audit experience, and only such Member-Directors shall have voting rights. The Chairman shall be an Independent Director. Each member of the Committee ("Member") shall have at least an adequate understanding of the Company's financial management systems and environment. The Members, including the Chairman thereof, shall be appointed by the Board of Directors annually.
2. The Audit Committee shall consider succession-related issues relative to the chair and members of the Committee and draw up a plan for due consideration by the Nomination and Governance Committee to effectively address any such issues, even as it recognizes the annual Board election and committee membership appointment processes inherent in the Company. Such a plan may consider the length of term each committee member and the chair may serve, the complex nature of the role, continuity of the Committee's work, and the orderly transfer of accumulated knowledge.
3. The Board of Directors may appoint one or more persons to serve as an advisor(s) to the Committee ("Advisors"). Advisors shall have the right to attend and speak at any meeting of the Committee but shall have no right to vote in respect of any action by the Committee.
4. The Chairman of the Committee or any Member or Advisor may be removed from office only by the Board of Directors.

#### **E. Meetings**

1. The Committee shall hold meetings at such times and places as it considers appropriate provided that not less than four (4) meetings shall be held each year.
2. Meetings of the Committee shall be convened by the Chairman of the Committee as and when he considers appropriate, and the Chairman shall convene a meeting upon the request of a majority number of the voting Members.
3. The agenda for the meeting shall be developed by the Chief Audit Executive based on the agreed calendar of activities by the Committee and inputs from Management and the Internal Audit, subject to the approval of the Chairman.
4. The Committee members shall be provided with an advance copy of the meeting agenda and related materials at least three (3) working days before the meeting date.

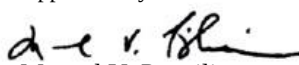
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5. The Committee shall conduct a separate executive session with the external auditors, and the Chief Audit Executive, at least once a year to discuss any matters that the Committee or auditors believe should be discussed privately, which may include results of the audit and/or investigation, quality of management, financial and internal controls.
6. The Committee shall appoint a Secretary who shall prepare minutes of meetings of the Committee and keep books and records of the Committee.
7. A Committee meeting shall be convened by not less than three (3) calendar days' notice in writing, specifying the place, date and time for the meeting and the general nature of the businesses to be transacted at the meeting.
8. Notwithstanding that a meeting is called by shorter notice, it shall be deemed to have been duly convened if it is so agreed by the Members present in the meeting at which there is a quorum. A Member may consent to short notice and may waive notice of any meeting of the Committee and any such waiver may be retrospective.
9. Each Member/Advisor shall give to the Secretary of the Committee an address and a facsimile number for the service of notices of meetings of the Committee.
10. Notice of a meeting of the Committee shall be deemed to be duly given to a Member/Advisor if it is given to him personally, in writing or orally, or sent to him by mail or facsimile transmission to his address or facsimile number, as appropriate, given by him to the Secretary of the Committee in accordance with Section (6) above.
11. The quorum for a meeting of the Committee shall be a majority of the voting Members present throughout the meeting.
12. Members and Advisors may participate in a meeting of the Committee through teleconference or video conference by means of which all persons participating in the meeting can hear each other.
13. Officers and employees of the Company or its subsidiaries and affiliates shall attend meetings of the Audit Committee upon the invitation of the Chair of the Audit Committee.
14. Resolutions at a meeting of the Committee at which there is a quorum shall be passed by a simple majority of votes of the voting members present at such meeting. Each voting member, including the Chairman of the Committee, shall have one (1) vote. In case of an equality of votes, the Chairman of the Committee shall not have a second or casting vote.

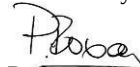
#### **F. Reporting Procedures**

1. The Chairman of the Committee shall render a report apprising the Board of Directors of the results of the Committee's activities every after a meeting of the Committee;

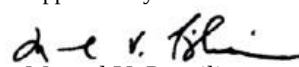
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2. The Committee Chairman will also submit an Annual Audit Committee report to the Board and the Shareholders that will be published in the Annual Report of the Company.

**E. Performance Assessment and Continuous Improvement**

1. The members of the Committee shall evaluate its performance based on best practices and expectations set out in this Charter and related SEC Memorandum Circulars and the ASEAN Corporate Governance Scorecard concerning Audit Committees, by filling up a self-assessment questionnaire that is developed by the Nomination and Governance Committee.
2. The Committee shall obtain and subject itself to an independent assessment by the Board of Directors based on best practices and relative to its performance in the discharge of its responsibilities as set out in this charter.
3. Based on the results of the performance assessment, the Committee shall formulate and implement plans to improve its performance. These may include the identification of relevant training needs intended to keep the members up-to-date with corporate governance best practices, accounting and auditing standards, as well as specific areas of concern.

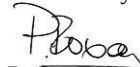
**G. Amendment or Alteration of this Charter**

This Charter shall not be amended, altered, or varied unless such amendment, alteration or variation shall have been approved by resolutions of the Board of Directors.

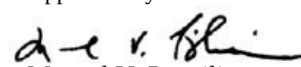
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