RAY C. ESPINOSA
Filipino, 68 years old
President and CEO from May 28, 2019 to May 30, 2023
Member, Risk Management Committee
Member, Related Party Transactions Committee
Director since May 26, 2009

Education and Training:
- BS General Studies, University of Santo Tomas
- Bachelor of Laws, Ateneo De Manila University
- Master of Laws, University of Michigan Law School

Membership in the Board of Publicly Listed Companies:
- EEI Corporation, *Independent Director*
- Lepanto Consolidated Mining Company, *Independent Director*
- PLDT Inc.
- PXP Energy Corporation

Membership in the Board of Non-Listed Companies, Foundations, and other Organizations:
- AGN Philippines, Inc., *Co-Chairman*
- Aurora Managed Power Services Inc., *Chairman*
- BTF Holdings, Inc.
- Beacon Electric Asset Holdings, Inc.
- Bell Telecommunication Philippines, Inc., *Co-Chairman*
- Bow Arken Holding Company, Inc., *Co-Chairman*
- Brightshare Holdings Corporation, *Co-Chairman*
- CIS Bayad Center, Inc., *Chairman*
- Cobaltpoint Telecom, Inc., *Co-Chairman*
- Connectivity Unlimited Resource Enterprise Inc.
- Corporate Information Solutions, Inc., *Chairman*
- Dominer Pointe, Inc., *Co-Chairman*
- Eastern Telecommunications Philippines, Inc., *Co-President*
- Enterprise Investments Holdings, Inc.
- e-Meralco Ventures, Inc., *Chairman*
- ePLDT, Inc.
- e Telco, Inc., *Co-Chairman*
- ESPI Real Estate Ventures Inc., *President*
- Excellent Energy Resources, Inc.
- First Agri Holdings Corporation, *President*
- First Coconut Manufacturing Inc., *Vice-Chairman*

- First Delta Group Security Services, Inc.
- First Pacific Leadership Academy, Inc., *Trustee*
- Hi Frequency Telecommunications, Inc., *Co-Chairman*
- Ilijan Primeline Industrial Estate Corporation
- Liberty Telecom Holdings, Inc., *Co-Chairman*
- Linseed Field Corporation
- Maya Bank Inc.
- Mediaquest Holdings, Inc.
- Meralco PowerGen Corporation, *Vice-Chairman*
- Meridian Power Ventures Limited
- Metro Pacific Assets Holdings, Inc.
- Metro Pacific Holdings, Inc.
- Metro Pacific Investments Corporation
- Metro Pacific Resources, Inc.
- MPioneer Insurance, Inc., *Chairman*
- Multi Technology Investments Holdings, Inc., *Co-Chairman*
- MVP Rewards and Loyalty Solutions Inc.
- New Century Telecoms, Inc., *Co-Chairman*
- One Meralco Foundation, Inc., *Vice-Chairman and Trustee*
- Pacific Aurora Plantation Corp., *Vice-Chairman*
- Pacific Global One Aviation Company, Inc.
- PacificLight Power PTE Ltd. (Singapore Company)
- PacificLight Renewables Pte. Ltd. (Singapore Company)
- Paragon Vertical Corporation*, Chairman*
- Perchpoint Holdings, Inc., *Co-Chairman*
- PH Broadband Networks Holdings, Inc., *Co-Chairman*
- PH Communications Holdings Corporation
- Philippine Telecommunications Investment Corp., *Director and Corporate Secretary*
- Pilipinas Global Network Limited
- Pilipinas Pacific Telecom Holdings, Inc., *Assistant Corporate Secretary*
- PLDT - Beneficial Trust Fund, *Vice-Chairman and Trustee*
- PLDT Capital PTE Ltd.
- PLDT Communications and Energy Ventures, Inc., *President*
- PLDT Digital Investments PTE Ltd.
- PLDT Global Investments Corporation
- PLDT Global Investments Holdings, Inc.
- PLDT Online Investments PTE Ltd.
- Power Smart Capital Limited
- Radius Telecoms, Inc., *Chairman*
- Roxas Power Corporation

- Skyphone Logistics, Inc., *Co-Chairman*
- Somete Logistics & Development Corporation, *Co-Chairman*
- Smart Communications, Inc.
- Talas Data Intelligence Inc.
- Telecommunications Service Providers, Inc.,
- Telecommunication Technologies Philippines, Inc., *Co-Chairman and Co-President*
- Tori Spectrum Telecom, Inc., *Co-Chairman*
- Two Cassandra - CCI Conglomerate, Inc., *Co-Chairman*
- Two Rivers Pacific Holdings Corporation
- Vega Telecom, Inc., *Co-Chairman*
- WREIT, Inc., *Independent Director*

Position and Membership in Other Organizations:

- Executive Committee Member of LAWASIA Energy Section
- Member of the Integrated Bar of the Philippines, Philippine Bar Association, and Inter-Pacific Bar Association