

Ray C. Espinosa

Filipino, 58 years old

Chairman, Finance Committee

Member, Nomination and Governance Committee

Director for Manila Electric Co. since May 26, 2009

Education and Training:

- BS General Studies University of Santo Tomas
- Bachelor of Laws Ateneo De Manila University
- Master of Laws University of Michigan Law School

Membership in Board of Publicly Listed Companies:

- Philippine Long Distance Telephone Company
- Metro Pacific Investments Corporation
- Lepanto Consolidated Mining Corporation
- Roxas Holdings Inc.

Membership in Board of Non-listed Companies:

- Beacon Electric Asset Holdings, Inc.
- First Pacific Company Limited
- Studio5 Inc.
- Excel Pacific Holdings Corp.
- Kalilayan Power, Inc.
- Med Vision Resources, Inc.
- Telemedia Business Ventures, Inc
- Pilipinas Pacific Enterprise Holdings, Inc.
- Meralco PowerGen Corporation
- Mediaquest Holdings, Inc.
- ABC Development Corporation (TV5)
- Business World Publishing Corp.
- Digitel Telecommunication Philippines, Inc.
- Signal TV, Inc.
- Media5 Marketing Corp.
- Metro Pacific Assets Holdings, Inc.
- Metro Pacific Resources, Inc.
- Pacific Global One Aviation Company, Inc.
- Philstar Daily, Inc.
- Philippine Telecommunications Investment Corp.
- Pilipino Star Ngayon Inc.



- The Philippines Home Cable Holdings Inc.
- Wolfpac Mobile Inc.

Positions and Involvement in Organizations and Corporations:

- Chairman and Director of Studio5 Inc., Excel Pacific Holdings Corp., Kalilayan Power, Inc., Med Vision Resources, Inc., Telemedia Business Ventures, Inc., Business World Publishing, Philstar Daily, Inc.
- President and Director of Pilipinas Pacific Enterprise Holdings, Inc.
- Member of the Board of Directors of Philippine Long Distance Telephone Company, Metro Pacific Investments Corporation, Lepanto Consolidated Mining Corporation, Meralco PowerGen Corporation, Beacon Electric Asset Holdings, Inc., Mediaquest Holdings, Inc., ABC Development Corporation (TV5), Digitel Telecommunication Philippines, Inc., Signal TV, Inc. Media5 Marketing Corp., Metro Pacific Assets Holdings, Inc. Metro Pacific Resources, Inc., Pacific Global One Aviation Company, Inc., Philippine Telecommunications Investment Corp., Pilipino Star Ngayon Inc., The Philippines Home Cable Holdings Inc., and Wolfpac Mobile Inc.
- Member, Integrated Bar of the Philippines
- Member, Philippine Bar Association
- Member, Inter-Pacific Bar Association
- Member, Executive Committee, LAWASIA Energy Section